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#### CENTRAL INTELLIGENCE AGENCY

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The Organizational Structure of the Food Consumer Cooperative

Union\_"Spolem", Warsaw = Zwiazek Spoldzielni Spozywcow "Spolem",

Warszawa

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- I. The food-consumers cooperative (Powszechne Spoldzielnie

  Spozywcow = PSS), in addition to the Gmina consumer cooperatives

  (Gminne Spoldzielnie = GS), the state retail trade (Miejski Handel

  Detaliczny = MHD), and the state wholesale trade (Wojewodzkie

  Przedsiebiorstwa Hurtu Spozywczego = WPHS), fulfill the most important role in the food supply of Poland.
- II. The food-consumer cooperatives (PSS) carry out their activity only in the cities. In the counties and cities which have a pronounced agriculture character, the Gmina consumer cooperatives (GS) are active.
- III. The percentage of food supply differs markedly in the different Wojewodztwo.

In the Opole Wojewodztwo, the share of the food supply (predominantly retail trade) of the district consumer union "Spolem", Opole, was 60 percent in January 1961.





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In a cross section of the Gmina, the percentage of food supply in retail trade was as follows:

1. Food-consumers cooperatives (PSS) 35%

2. Gmina-consumers cooperatives (GS) 35%

3. State retail trade (MHD) 20%

4. Installations (businesses and headquarters) for supply:

- a) of members (including their family members) of the militia (Milicja

  Obywatelska = MO) and the Polish

  State Security Service "Central

  Administration for Consumers"

  (Centralny Zarzād Konsumow), and
- b) the officers of the military and
  their family members: "Central
  Administration for the Military
  Trade Office" (Centralny Zarzad
  Wojskowej Centrali Handlowej) 10%

In a cross section of the Gminas, the Food-Consumers Gooperative Union "Spolem" contributed 15% of the wholesale trade in 1960.

IV. The organization of the Food-Consumers Cooperative Union "Spolem" is based on a well functioning and tightly operated self administration.

The Food-Consumers Cooperatives are consolidated into district

consumer unions, and these unions are consolidated into the FoodConsumers Cooperative Union "Spolem", Warsaw. The Food-Consumers
Cooperative Union "Spolem", Warsaw, is a member of the "Central
Cooperative Union" (Centralny Zwiazek Spoldzielczy), which is directly
under the control of the Council of Ministers.

The District Consumer Unions are located on the Wojewodztwo level. Therefore, 17 District Consumer Unions are consolidated in the Food-Consumers Cooperative Union "Spolem".

The organizational structure of "Spolem" is explained in the attached organizational diagrams. Subsource gave the following statements with respect to the structure portrayed in the organizational diagrams which should make the functioning of the different organs understandable:

#### 1. Membership

Anyone who has reached the age of 18 can become a member of a consumers cooperative. The entrance fee is 150 zloty and can be paid in installments. The members have the right to join in the management of the consumers cooperative and to become active in it through their personal employment.

#### 2. The Self Administration

In the different businesses, members are enlisted from the ranks of the customers and a store committee is organized which is to contain 3 to 8 persons who are non-employees, i.e. customers. Every



	<u> </u>
employee, from the salesmen up	to the executive board in Warsaw,
becomes a member of a consumer	s cooperative the moment he is employed.
Once a year the annual meet	tings of the store committees take place
in the different city district	ts
to which 2 to 3 delegates of a	store committee are sent.
Every annual meeting of a	city district likewise sends 2 to 3
delegates to the general assem	bly of the delegates of a consumers
cooperative	At this general
assembly the board of directors	of a consumers cooperative is elected
The board of directors is	composed of a presidium and the
different sections.	
The presidium of the board	of directors is composed of the
president, vice-president, and	secretary of the board of directors.
The different sections are dire	ected by chairmen. An "expanded
presidium" also contains the ch	hairmen of the sections.
The board of directors elec	cts the executive board of the consumers
cooperative	to which all of the
organizational and disciplinary	y authority with respect to the employees
of the consumers cooperative is	s delegated. The executive board is
accountable to the board of dir	rectors and its district board of
directors for the business act	ivity of the consumers cooperative.
2 to 3 delegates are sent	from every general assembly to the
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Wojewodztwo meeting of the delegates
which, as of 1961, takes place every two years (this meeting
took place annually up until 1960). The boards of directors of all
of the consumers cooperatives also take part in these meetings.
At this meeting, the board of directors of the district consumers
union is elected, which then elects
the directorate of the district consumers union
The delegates at the Wojewodztwo meetings also appoint 2 to 3
dehegates for the Gmina meetings
Here the procedure repeats itself: election of the board of directors
and election of the main board of directors
3. The Activity of the Organs
Each member of a store committee has a job in the overseeing
of the activity of a business. A store committee meeting takes place
every month, at which time ideas are discussed which are to lead to
a better collaboration with the Trade Department and the Executive
Board of the Consumers Cooperative. The so-called contact men of the
Trade Department are also invited to these meetings and, in case of
any vagueness or difficulties, they are to effect a remedy, if
possible, on the spot. The minutes of the meetings are immediately
forwarded to the Board of Directors of the Consumers Cooperative.
The board of directors calls a meeting every two to three months,

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also invited. These are supposed to bring about the immediate lifting of deficiencies. The minutes of the meeting are immediately submitted to the directorate of the district consumer union.

The board of directors is accountable to the members of the consumers cooperative concerning the management of the consumers cooperative at the annual general assembly.

On the Wojewodztwo level, they have the job of electing representatives from the wholesale trade for producer headquarters, or representatives of their district departments, as well as representatives of the communal administration, to the board of directors. Thus far, this job has always been successful and has brought about a smooth functioning of the consumers cooperative.

The board of directors of a district consumer union holds its meetings every two to three months, just as is the case on the consumers cooperative level. The department director of the district union is also invited to this.

The same procedure is carried out on the level of the main executive board in Warsaw.

The removal of an executive board member can only take place with the approval of the appropriate board of directors.

The respective executive board controls the personnel within a managing organ, from the department director upwards.

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main executive board of the Food-

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- Consumers Cooperative Union "Spolem", Warsaw
- 2. President: <u>Irena Strzelecka</u>
- 3. Vice-president: Jan Zerkowski
- 4. Director: Franciszek Los
- 5. Director: Jadwiga Lokajowa
- 6. Director: ?, organization office
- 7. Personnel office
- 8. Training office
- 9. Director: Kulikowa, bookkeeping
- 10. Finance department
- 11. Director: Michalik, investments office
- 12. Projects office for construction plans
- 13. Director: ?, audit office
- 14. Director: Sommer, social self administration
- 15. Director: ?, office for foreign trade
- 16. Director: Pazio, office for transportation
- 17. Production cooperative for transportation
- 18. Transportation departments
- 19. Production repair shops
- 20. Director: Niczmann, restaurants, canteens, factory kitchens
- 21. Tourist and excursions shop
- 22. Director: Lesz, trade office
- 23. Other administrative offices



- 24. Director: Wikling, office for production matters
- 25. Bakeries
- 26. Slaughterhouses, butcher shops
- 27. Coffee enterprises
- 28. Candle, soap, shoe polish enterprises
- 29. Confectionary enterprises
- 30. Soup spices enterprises
- 31. Cooky enterprises
- 32. Chocolate candy enterprises
- 33. Notes
- 34. Has a special authority whose job it is to collaborate with the Ministry for Foreign Trade
- 35. Works on the principal of a production cooperative; is only found in the city district of Warsaw.
- 36. Planned as of 1961.
- 37. Production of store equipment



directorate of a district consumers

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- union (Oddzial Okregowy "Spolem") here: Opole
- 2. Director: Pietka, Manager Zdzistaw
- 3. Deputy Director: <u>Izydor Nussbaum</u>
- 4. Deputy Director: Henryk Szopinski
- 5. Organization of work
- 6. Personnel office
- 7. Occupational training
- 8. Legal advisor
- 9. Auditing department
- 10. Social self administration
- ll. Bookkeeping
- 12. Finance department
- 13. Transportation department
- 14. Investments department
- 15. Other administrative offices
- 16. "Spolem" wholesale trade
- 17. Trade department
- 18. Production department
- 19. Bakeries
- 20. Slaughter houses, butcher shops
- 21. Beer distribution
- 22. Soft drinks and seltzer water production



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23.	Restaurants, factory kitchens, canteens
24.	Tourist and excursion shops
25.	Notes
26.	On the Wojewodztwo level
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# Food-Consumers Cooperative Union "Spolem (Zwiazek Spoldzielni Spozywcow "Spolem"), Warsaw 2. Board of directors 3. Main executive board "Spolem", Warsaw Gmina meetings of the delegates 5. Directorate of the district consumers union 6. Wojewodztwo meetings of the delegates 7. Executive board of the consumers cooperative The general assembly of all delegates of a consumers cooperative 9. Annual meeting of the city district 50X1-HUM

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#### larger Food-Consumers Cooperative 50X1-HUM

#### (Powszechna Spoldzielnia Spozyweow)

- 2. President
- 3. Vice-president
- 4. Executive board member.
- 5. Organization of the work
- 6. Personnel department
- 7. Training of the store personnel
- 8. Control
- 9. Inventory
- 10. Bookkeeping
- 11. Finance department
- 12. Investments
- 13. Other administrative offices.
- 14. Social self administration
- 15. Laundries
- 16. Loan businesses for members
- 17. Enterprise doctor, dentist
- 18. Bakeries
- 19. Butcher shops
- 20. Brewery
- 21. Soft drinks and seltzer water enterprises
- 22. Restaurants, factory kitchens

**12** \_



- 23. Canteens
- 24. Industrial articles
- 25. Vegetable trade
- 26. Transportation department
- 27. Purchasing haul
- 28. Food
- 29. Food storage
- 30. Vegetable storage
- 31. Marketing haul
- 32. Notes
- 33. On the consumers cooperative level, the designation "Spolem" is deleted.
- 34. Planned: The head bookkeeper is to become a member of the executive board.
- 35. Not in the smaller consumers cooperatives.

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The O	rganizational Structures of the State Enterprises in the Food	
	Supply of Poland	
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		•.
	The following belong to the state enterprises in the food	:
supply	of Poland:	
	1. WPHS (Wojewodzkie Przedsiebiorstwa Hurtu Spozywczego -	
Wojewod	ztwo Enterprises for Wholesale Food Trade).	
	2. MHD (Miejski Handel Detaliczny-Municipal Retail Trade).	
	3. PTHW (Przedsiebiorstwa Transportowe Handlu Wenetrznego-	
Transpo	rtation Enterprises for Internal Trade).	
	The Wojewodztwo Enterprises for wholesale food trade 50X	(1-HUM
	ter called WPHS) are state enterprises which are subordinate to	
	rect control of the Ministry for Internal Trade, CZHS (Centralny	
Zarzad	Hurtu Spozywczego-Central Administration for Wholesale Food Tra	
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The WPHS have their branch offices in all of the large cities, which are directed as independent enterprise units with their own accounts and are subordinated, with respect to organization and discipline, to the respective Wojewodztwo board of directors.

The Wojewodztwo board of directors has the job of submitting to the trade department of the presidium of the national council of the Wojewodztwo continual reports concerning the development and management of the enterprise. (Trade department = Wydzial Handlu Prezydium Wojewodzkiej Rady Narodowej).

In a regulation of the Ministry for Internal Trade, dated May 1960, all wholesale trade enterprises (producer-headquarters also) were ordered to carry out the delivery of goods to the consumer (wholesale and retail trade) with their own carriers.

succeeded
Only the WPHS, by January 1961, in forming its own complete vehicle
depot and, in so doing, duly complying with this regulation.

Therefore, each branch office of the WPHS owns a certain number of vehicles for its delivery requirements. However, the entire vehicle depot is under the direction of the transportation department of the respective WPHS.

The Municipal Retail Trade (hereafter called MHD) is 50X1-HUM state enterprise. It has a delegation on the Wojewodztwo level which is directly subordinate to the Ministry for Internal Trade.

The MHD has so-called city boards of directors in the different



cities. The city boards of directors are independent enterprise units with their own enterprise and accounting directorates. In larger cities, the board of directors can be divided into a board of directors for food, a board of directors for industrial articles, and a board of directors for production and hotels and restaurants, which are also independent enterprise units.

The Wojewodztwo delegations are required to continually report to the Trade Department of the Presidium of the National Council of the Wojewodztwo (Wydzial Handlu Prezydium Wojewodziej Rady Narodowej) about the development of the MHD and the management of the city boards of directors.

The city boards of directors are required to continually report to the Trade Department of the Presidium of the National Council of the City (Wydzial Handlu Prezydium Miejskiej Rady Narodowej) about the development of their enterprises and the management thereof.

The Transportation Enterprises for Internal Trade 50X1-HUM (hereafter called PTHW) are state enterprises. They are directly under the control of the Ministry for Internal Trade, i.e. the Department for Transportation (Department Transportu).

The PTHW have their branch offices in the different cities, which are independent enterprise units and have their own accounting directorate.



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These branch offices are directed by boards of directors on the
Wojewodztwo level, which must continually report to the Trade
of the
Department of the Presidium/National Council of the Wojewodztwo (Wydzial
Handlu Prezydium Wojewodzkiej Rady Narodowej) about the development of
the enterprise and its management.

Likewise, the branch offices must report to the Trade Departments of the Presidiums of the National Council of the City (Wydzial Handlu Prezydium Miejskiej Rady Narodowej).

III. Each of the above named enterprises has a board of directors or a delegation in every Wojewodztwo. Therefore, there are 17 WPHS boards of directors, 17 MHD delegations, and 17 PTHW boards of directors. The number of branch offices of these enterprises differs markedly in the different Wojewodztwo.

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- 1. The state enterprise in the food supply of Poland overall picture
- 2. Ministry for Internal Trade
- of the and of the 3. Trade Department of the Presidium, National Council, Wojewodztwo of the and of the
- 4. Trade Department of the Presidium, / National Council, / City
- 5, 6, 7, 8, 10, 11, 12, and 13. branch offices
- 9. Retail trade

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Wojewodztwo Enterprise for Wholesale

Food Trade = WPHS

- 2. Ministry for Internal Trade
- 3. Trade Department of the Presidium of the National Council of the Wojewodztwo
- 4. Central Administration for Wholesale Food Trade
- 5. Transportation Department
- 6. Wojewodztwo Enterprise for Wholesale Food Trade Board of Directors
- 7. Branch office with storage
- 8. Branch office with storage Rooms
- 9. Vehicle depot
- 10. New since 1961

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Wojewodztwo Delegation of the

"Municipal Retail Trade" = MHD

- 2. Ministry for Internal Trade
- 3. Trade Department of the Presidium of the Mational Council of the Wojewodztwo
- 4. Wojewodztwo delegation " Municipal Retail Trade"
- 5. Trade Department of the Presidium of the National Council of the City
- 6. City Board of Directors food, industrial articles
- 7. City board of directors food
- 8. City board of directors industrial articles
- 9. In the larger cities the board of directors is divided
- 10. Retail trade

- Organizational diagram of the Transportation Enterprise for Internal Trade = PTHW
- 2. Ministry for Internal Trade
- 3. Trade Department of the Presidium of the National Council of the Wojewodztwo
- 4. Department for Transportation
- 5. PTHW Wojewodztwo board of directors
- 6. Trade Department of the Presidium of the National Council of the City
- 7. Repair shops
- 8. Production of store equipment
- 9. City branch offices
- 10. Manager
- 11. Shipping personnel
- 12. Lubrication service
- 13. Vehicle depot

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